

#### 2024 / 2025

#### TRAINING & DEVELOPMENT NEEDS SURVEY

Training & Development Budget & Spending in 2024

**Training Hours** 



**74**%

of organisations had a budget earmarked for employee training & development

**3.1**%

Average actual spending on training & development as a percentage of total annual base salary



**18.1** hrs

Average number of training hours per employee in 2024



**54**%



of actual spending on training & development was allocated to non-management level employees

Digital Learning & Generative Al



90%

of organisations already implemented some form of online learning programmes



**73**%

of organisations allowed employees to use generative AI for work

Reskilling & Upskilling, 2025 Outlook



**95**%

of organisations were engaged in reskilling and / or upskilling employee



**59**%

of organisations indicated that their 2025 training & development budget would be kept at the 2024 level

# HRM

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## **Top 5 Training Areas in 2024**

### **Management Grade**

- 1. Change Management
- People Management Coaching / Mentoring
  Managing Performance
- 3. Business Innovation
- 4. Strategic Thinking
- 5. AI Technology

### Non-Management Grade

- Working with Others Communication / Interpersonal Skills
- 2. Personal Effectiveness Presentation
- 2. Al Technology
- 4. Customer Service
- 5. Managing Task Problem Solving